

European Commission Directorate-General for Maritime Affairs and Fisheries Ms. Boats-Gminder- Haitze Siemers Head of unit $-DF \in 1$ Rue Joseph II, 99 B-1049 Brussels Belgium

15 October 2013

INVOICE Nr. 066/2013

Reference: Specific contract n°13 – SI2.649267 implementing Framework contract N° MARE/2008/08 – Stakeholder workshop on the benefit of Maritime Spatial Planning for the offshore energy sector

In accordance with Article 1.5, Payment Periods of the Framework Service Contract, we herewith request the final payment of 30.203,37, calculated by subtracting the pre-financing of 35.545,89 of the total eligible costs $\in 65.749,26$. The final report with cost breakdown is herewith attached.

Total this invoice: € 30.203,37

(exempted of VAT according to art 42 § 3.3, VAT Code, circulaire n° 2/1989)

Payment should be made into the following bank account:

Beneficiary: Bank: Bank address: Bank account: IBAN: BIC code:

GOPA-Cartermill SA

Commerzbank AG Boulevard Louis Schmidt 87 - 1040 Bruxelles - Belgium 179-6103899-04 BE10 1796 1038 9904 COBABEBX

Christophe Thielemans Finance Manager

Walter Koehn Senior Consultant

SPECIFIC CONTRACT No.10

Implementing Framework Contract No. MARE/2008/08 Ref.: Specific Contract No. SI2.649267

On "Stakeholder workshop on offshore/marine energy and Maritime Spatial Planning"

Final report

July 2013

| AUTHOR | JOBHITLE | VERSION | ALASTUPPANED MAR |
|--------------------|--------------------|----------|------------------|
| Noëlle Leoz | Event Coordinator | 1.1 | 01.07.2013 |
| Ekaterina Tsaranok | Event Coordinator | 1.2 | 04.07.2013 |
| Noëlle Leoz | Event Coordinator | 1.3 | 08.07.2013 |
| Valérie Braeken | Head of event dept | revision | 24.07.2013 |



TABLE OF CONTENT

| 1. | INTRODUCT | TON | .3 |
|----|------------|---|-----|
| 2 | | OGRAMME AND OBJECTIVES | |
| 3. | LOGISTICS. | | |
| | 3.1. | HOTEL SELECTION AND CONFERENCE FACILITIES | |
| | 3.2. | ACCOMMODATION | |
| | 3.3. | TRAVEL | .6 |
| | 3.4. | MANAGEMENT OF THE REGISTRATION PROCESS | .7 |
| | 3.5. | CONFERENCE MATERIALS | .8 |
| | 3.6. | Note takers | . 9 |
| | 3.7. | PHOTOGRAPHER | 10 |
| | 3.8. | ONSITE MANAGEMENT | 11 |
| | 3.9. | CATERING | 11 |
| | 3.10. | | 12 |
| | 3.11. | FOLLOW-UP ACTIVITIES | 13 |
| 4. | EXPECTED | OUTPUTS & DEGREE OF ACHIEVEMENT | |
| 5. | | | 15 |



1. INTRODUCTION

This is the final report on the "Stakeholder workshop on offshore/marine energy and Maritime Spatial Planning" which took place on 14 June 2013 in Malahide, Dublin County, Ireland. The event was organised by the Directorate-General for Maritime Affairs and Fisheries (DG MARE) of the European Commission, Unit E.1. The conference gathered together 66 participants, including speakers.

2. EVENT PROGRAMME AND OBJECTIVES

The key audience of the event were technical experts on the subject of offshore wind energy and marine renewable energy, as well as NGOs and other experts familiar with MSP.

The aim of the conference was to take stock of the current situation, explore benefits for the energy sector from the implementation of Maritime Spatial Planning in European Sea Basins, and to look ahead over the mid to long term expectations or requirements of the sectors, in a Blue Growth context.

A maximum of 150 participants and 25 paid speakers were foreseen. According to the effective list of participants, 66 persons attended the event. There were 17 paid speakers.

The conference lasted one day (14 June). An official diner hosted by the European Commission was held at the conference venue on the evening prior to the event.

The final programme of the conference (Annex I) and the effective list of participants (Annex II) are attached to this report.



3. LOGISTICS

GOPA-Cartermill provided a number of logistical and organisational support services before, during and following the event.

GC was in charge of

- Booking the venue for the conference identified by the DG MARE
- Liaising with the venue to arrange catering and AV equipment supplies
- Organising the transfer service and the accommodation for speakers
- Suggesting at least three experts for reporting on the conference and coordinate with the chosen expert
- Designing visual identity for the conference on the basis of the files provided by the DG MARE on MSP previous conference (in March 2012)
- Finding local providers such as production companies for producing the roll-ups and the programmes as well as searching and booking a local photographer and three hostesses/stewards.
- Sending out invitations (via email)
- Setting of the online registration form and event website
- Handling registrations
- Producing the conference pens
- Preparing the lay-out of documents and printing: participant list, register of attendance and programme
- Assembling the participant's pack
- Welcoming and registering participants
- Follow-up tasks
 - Sending thank you emails
 - Uploading PPT presentations on the conference website
 - Uploading link to the selection of pictures of the Conference
 - Sending to DG MARE the minutes and summary of the presentations as well as the conclusions
 - Reimbursement of travel expenses for speakers



3.1. HOTEL SELECTION AND CONFERENCE FACILITIES

The Irish authorities recommended a conference venue, the Grand Hotel, which was located in Malahide, in Dublin County. GOPA-Cartermill booked this recommended venue to host the conference as well as to accommodate paid speakers and EC officials.

According to the task description, GOPA-Cartermill booked the main conference hall for a maximum capacity of 150 delegates, Tara Suite 1, and additionally two break-out rooms for parallel sessions. Due to changes in the programme and the effective number of registrations, it was decided with DG MARE to cancel the reservation of the break-out rooms and to lower the number of delegates to 80 participants. GOPA-Cartermill managed to negotiate the cancellation of the BO rooms without any financial penalty.

The conference room rental package included basic audio-visual equipment (such as screen, beamer, sound system, lights, etc.). Some extra equipment was needed and had to be rented for the plenary: such as 1 laptop and the fixed microphones for the panel. The conference was held in English. No interpretation was foreseen.

The Grand Hotel was asked to do the signage which was done for no additional cost and highly appreciated by DG MARE, participants and organisers.

3.2. ACCOMMODATION

Speakers were accommodated at the Grand Hotel. GOPA-Cartermill booked a total of 50 room-nights for the paid speakers and the event team. Speakers were entitled for accommodation for maximum of 2 nights, breakfast included. Any supplements, such as room for double use, mini-bar, Internet connection, etc. were directly charged to guests. Taking into account the real accommodation needs, GOPA-Cartermill managed to release the non-used rooms without penalty. In total, 21 room-nights were invoiced. Please see below corresponding rooming list for speakers:



| Last Name bspoel | | oming list Ma | Number | Type of | нэ | | |
|---------------------|---|--|--|---|--|--|--|
| bspoel | | Check-out | | туреот | | | |
| - | | | ornights | room | Use | 13-juin | 14-juin Comments |
| | 13-juill | 15-juin | | executive | single | 1 | 1 |
| viët | 13-juin | 14-juin | 1 | executive | single | 1 | 0 |
| ardigos | 13-juin | - | 2 | executive | single | 1 | 1 . |
| hambel Leitão | 13-juin | - | | executive | - | 1 | 1 |
| ubsky | 13-juin | - | 1 | executive | single | 1 | 0 |
| dmonds | | - | 1 | executive | • | 1 | О |
| ox | • | • | 1 | executive | - | 1 | 0 |
| ienachte | | | 1 | executive | | 1 | 0 |
| lerman | • | • | 2 | executive | single | 1 | 1 |
| lixon | | - | | | single | 1 | 0. |
| hagan | | - | | executive | | 1 | 0. |
| agot | 13-juin | - | 1 | executive | - | 1 | 0 |
| almer | 13-juin | ÷ | · 1 | executive | | 1 | 0 |
| aylor | - | - | 1 | executive | • | 1 | 0 |
| Vagner | • | • | 1 | executive | - | 1 | 0 |
| erbertson | • | | | | - | 1 | 0 Added 110620 |
| elanay | 13-juin | 14-juin | 1 | executive | single | 1: | 0 Added 120620 |
| | ardigos hambel Leitão ubsky dmonds ox enachte erman ixon hagan agot almer aylor fagner erbertson | ardigos 13-juin hambel Leitão 13-juin ubsky 13-juin dmonds 13-juin ox 13-juin enachte 13-juin eman 13-juin ixon 13-juin hagan 13-juin agot 13-juin almer 13-juin aylor 13-juin (agner 13-juin erbertson 13-juin | ardigos 13-juin 15-juin hambel Leitão 13-juin 15-juin ubsky 13-juin 14-juin dmonds 13-juin 14-juin dmonds 13-juin 14-juin dmonds 13-juin 14-juin ox 13-juin 14-juin enachte 13-juin 14-juin eman 13-juin 14-juin ixon 13-juin 14-juin hagan 13-juin 14-juin agot 13-juin 14-juin almer 13-juin 14-juin alyor 13-juin 14-juin algot 13-juin 14-juin algot 13-juin 14-juin algor 13-juin 14-juin algor 13-juin 14-juin algor 13-juin 14-juin | ardigos 13-juin 15-juin 2 hambel Leitão 13-juin 15-juin 2 ubsky 13-juin 14-juin 1 dmonds 13-juin 14-juin 1 ox 13-juin 14-juin 1 ox 13-juin 14-juin 1 enachte 13-juin 14-juin 1 erman 13-juin 15-juin 2 ixon 13-juin 14-juin 1 agot 13-juin 14-juin 1 agot 13-juin 14-juin 1 almer 13-juin 14-juin 1 alvor 13-juin 14-juin 1 agner 13-juin 14-juin 1 ragner 13-juin 14-juin 1 erbertson 13-juin 14-juin 1 elanay 13-juin 14-juin 1 | ardigos13-juin15-juin2 executivehambel Leitão13-juin15-juin2 executivehambel Leitão13-juin14-juin1 executiveubsky13-juin14-juin1 executivedmonds13-juin14-juin1 executiveox13-juin14-juin1 executiveenachte13-juin14-juin1 executiveeman13-juin14-juin1 executiveixon13-juin14-juin1 executivehagan13-juin14-juin1 executiveagot13-juin14-juin1 executivealmer13-juin14-juin1 executivealgor13-juin14-juin1 executiveagner13-juin14-juin1 executiveagner13-juin14-juin1 executivealanay13-juin14-juin1 executive | ardigos13-juin15-juin2 executive singlehambel Leitão13-juin15-juin2 executive singleubsky13-juin14-juin1 executive singledmonds13-juin14-juin1 executive singleox13-juin14-juin1 executive singleox13-juin14-juin1 executive singleenachte13-juin14-juin1 executive singleeman13-juin14-juin1 executive singleeman13-juin14-juin1 executive singleixon13-juin14-juin1 executive singlehagan13-juin14-juin1 executive singleagot13-juin14-juin1 executive singlealmer13-juin14-juin1 executive singlealvor13-juin14-juin1 executive singleagner13-juin14-juin1 executive singlefagner13-juin14-juin1 executive singlealanay13-juin14-juin1 executive single | ardigos13-juin15-juin2 executive single1hambel Leitão13-juin15-juin2 executive single1hambel Leitão13-juin14-juin1 executive single1ubsky13-juin14-juin1 executive single1dmonds13-juin14-juin1 executive single1ox13-juin14-juin1 executive single1enachte13-juin14-juin1 executive single1eman13-juin14-juin1 executive single1ixon13-juin14-juin1 executive single1hagan13-juin14-juin1 executive single1agot13-juin14-juin1 executive single1almer13-juin14-juin1 executive single1alyor13-juin14-juin1 executive single1aylor13-juin14-juin1 executive single1fagner13-juin14-juin1 executive single1in13-juin14-juin1 executive single1aylor13-juin14-juin1 executive single1fagner13-juin14-juin1 executive single1in14-juin1 executive single1in14-juin1 executive single1in14-juin1 executive single1in14-juin1 executive single1in14-juin1 executive single1 <tr< td=""></tr<> |

3.3. TRAVEL

As per signed contract, speakers were requested to make their own travel arrangements, that would be reimbursed after the event on the basis of the filled in and signed travel reimbursement form and original invoices and tickets. DG MARE asked GOPA-Cartermill to book one flight ticket for a late confirmed speaker, coming from the Azores (Portugal) and approved reimbursement of the total cost of the flight ticket from Azores to Dublin and return. On 17th June, an email was sent with the blank travel reimbursement from to the all the speakers entitled to the travel reimbursement. On 12th July a reminder was sent to speakers that had not sent yet their request for travel reimbursement. On 23rd July we received two more travel reimbursement requests. In total 12 speakers had their travel costs covered.



| First name | Last name | Profile | Country | Attendance | Entitled | Contract price | Comments |
|--------------------|-------------------|---------------------------------|-------------------|------------|----------|--|---|
| Lodewijk | ABSPOEL | Speaker | Netherlands | yes | Yes | Inside EU: Contractual price .520€ | |
| Piet | BRIËT | Speaker | Netherlands | yes | Yes | Inside EU: Contractual price 520€ | · · · · · · · · · · · · · · · · · · · |
| José | CHAMBEL LEITÃO | Speaker | Portugal | yes | Yes | Inside EU: Contractual price 520€ | |
| Ciara | DELANEY | Speaker. Perm Rep of Ireland | Belgium | Yes | Yes | Inside EU: Contractual price 500€ | |
| Peter | EDMONDS | Speaker | United Kingdom | yes | Yes | Inside EU: Coniractual price 470€ | |
| Anne- Bénédicte | GENACHTE | Speaker | Belgium | уез | Yes | Inside EU: Contractual price 500€ | |
| Charlotte | HERMAN | Speaker | Belgium | yes | Yes | Inside EU: Contractual price 500€ | ar <u>a</u> |
| Anne Marie | O'HAGAN | Speaker | Ireland | yes | Yes | Inside EU: Contractual price 264€ | Travsel by car from CORK (More than 50 km) |
| Alec | TAYLOR | Speaker | United Kingdom | yes | Yes | Inside EU: Contractual price 470€ | |
| Andreas | WAGNER | Speaker | Germany | yes | Yes | Inside EU: Contractual price 520€ | |
| Frederico | CARDIGOS | Speaker | Portugal | yes | Yes | | €Agreed by DG MARE to pay the price of the toket 1107,32€ |

Travel reimbursement overview

3.4. MANAGEMENT OF THE REGISTRATION PROCESS

GC was in charge of the registration process. To this aim, an online registration page (<u>http://www.cvent.com/d/zcqtwt</u>) was set-up by GOPA-Cartermill event team. The registration form mock-up and link to the test registration were submitted to DG MARE for approval, before the registration page went live.

Three URL to the registration forms were set-up in order to distinguish the different categories of attendees: Participant, Invitee and Speaker. The registration form for the category "Participant" contained general questions on the person and organization that s/he represents. The registration form for invitees contained an additional set of questions on the participation in the pre-workshop dinner and dietary requirements. The registration form for the category "Speaker" contained the same questions as the category "Invitee" plus the questions on the accommodation and transfer needs.

7

GOPA-CARTERMILL

The text of the invitation letter to different categories of participants was sent by DG MARE on 24th April. GOPA-Cartermill added the logistical information to the three categories of invitations. Individual invitations, to the speakers, participants and invitees with the appropriate URL link to the registration form, were sent by email as of 2nd May. More than 200 invitations were sent to participants, 11 to invitees and 25 to speakers. The invitation process started as of 2 May 2013. One reminder to all unregistered participants was sent on the 28th May.

A generic email address (<u>MSPworkshops_Dublin@gopa-cartermill.com</u>) was also setup, to deal with the communication with participants, speakers and invitees.

In addition to standard registration fields, the online registration website also included a "Practical information" page, with useful information for participants (information on the venue, accommodation, how to get to the venue, etc.).

A confirmation email drafted by GOPA-Cartermill was approved by DG MARE and sent automatically after registration to each participant. Registration was open in order to allow participants to transmit the invitation to other interested people. The online registration page was left open until the day of the conference, 14th June 2013. In total, 80 participants registered online. Three speakers were added manually.

3.5. CONFERENCE MATERIALS

GOPA-Cartermill was in charge of the lay-out of the conference materials: programme, list of participants, list of attendance, conference pens and 4 roll-ups.

In order to avoid shipping costs, GOPA-Cartermill produced 4 roll-ups and 130 folder programmes on site.

The 4 roll-ups were placed at the Grand Hotel at strategic points, such as the hotel Lobby, the stage in the plenary room, the registration area and in the way to the reserved space for the conference.

8





The plenary room, Tara Suite 1 with the set-up prior the start of the conference

The folder programmes were used to prepare the conference packs, which included the participants' list, the wooden pen with the conference title printed on it, a discussion paper and leaflet provided by DG MARE. The agenda was also available on the event registration website. The printed publications brought by DG MARE were displayed on the materials table at the entrance of the plenary.

25 name plates for speakers were prepared by GOPA-Cartermill. In total, 86 badges were prepared (83 badges for registered participants and 3 badges for participants who registered on site on the day of the event).

GOPA-Cartermill was also responsible for organising the shipment of the conference materials and roll-ups back from Malahide to Brussels. As a commercial gesture GOPA-Cartermill took care of shipping the 4 roll-ups back to Brussels at no extra cost and deliver them in hands to the conference Policy Officer on 27th June 2013.

3.6. NOTE TAKERS

One CFP expert from POSEIDON was selected by DG MARE. His role consisted in attending the plenary sessions of the conference and drafting the minutes, summarising

GOPA-CARTERMILL

presentations, debates and conclusions. The expert's conference report was sent by GOPA-Cartermill to DG MARE on 20th June. The conference report was approved by DG MARE on 10 July. As per the request of DG MARE, the minutes were not put on the conference website as the meeting was run under Chatham house rules.

3.7. PHOTOGRAPHER

A photographer was hired by GOPA-Cartermill to cover the event. A selection of pictures was made available on the conference website and the link was also sent to DG MARE on 17 June. The DVD with the complete series of the conference pictures is annexed to the present report.



Tara Suite 1





Panel view

3.8. ONSITE MANAGEMENT

Three hostesses were provided for the duration of the event. Under the supervision of GOPA-Cartermill event team, the hostesses took care of the registration process, handled the microphones during Q&A sessions and provided assistance to participants. Overall, the registration process went smoothly and was dealt with efficiency. There were three on-site registrations and 19 no-shows. The non-registered participants were then added to the effective list of participants.

3.9. CATERING

The following catering services were organised by GOPA-Cartermill:

- Dinner speakers and EC representatives on 13th June, for 35 people
- Welcome coffee on 14 June, for 80 people
- Coffee break on 14 June, for 80 people.
- Buffet lunch on 14 June, for 80 people
- Closing conference drinks with snacks for 80 people

A dinner for 35 selected guests was organised at the Grand Hotel restaurant on the eve of the conference. The menu of the dinner and wine list were submitted to DG MARE for approval before the conference.

GOPA-CARTERMILL

3.10. TRANSFER

The budget foreseen for the transfers of speakers was of 15€ per person. GOPA-Cartermill booked, paid and coordinated individual transfers for speakers with a local transportation company.

Due to a strike in France airports Mr Pagot did not show up. However his transfer upon arrival was invoiced by the transportation company, who had not been informed of this no-show.

| Last name | First name | Flight No. | Time |
|----------------------|----------------|----------------------|---------|
| STRAILER STRAT | Mrs X L La. | | |
| HERMAN | Charlotte | EI0631 | 10:50 |
| BRIET | Piet | EI0605 | 13:35 |
| EDMONDS | Peter | BA0830 | 15:20 |
| PALMER | David | El3255 (T2) | 15:55 |
| TAYLOR | Alec | Ryanair FR 338 (T1) | 16:05 |
| GENACHTE | Anne-Bénédicte | EI0635 | 16:40 |
| ABSPOEL | Lodewijk | EI0609 | 17:35 |
| CHAMBEL LEITÃO | José | EI0485 (T2) | 17:50 |
| CARDIGOS | Frederico | EI0485 (T2) | 17:50 |
| PAGOT | Jean-Philippe | AF 1478 | 19:40 |
| WAGNER | Andreas | El0213 (T2) | 21:10 |
| Arrival on Jan dune | | | AN LANK |
| SWEENEY | F _1: | 19 Claude Road | 08:00 |
| | Eoin | Drumcondra, Dublin 9 | |
| | | 19 Claude Road | 16:30 |
| | | Drumcondra | 10.00 |
| SWEENEY | Eoin | Dublin 9 | |
| TAYLOR | Alec | | 16:55 |
| BRIET | Piet | EI610 | 17:15 |
| GENACHTE | Anne-Bénédicte | EI638 | 17:50 |
| WAGNER | Andreas | EI 338 | 18:30 |
| EDMONDS | Peter | BA0823 | 19:20 |
| PALMER | David | E13228 | 19:25 |
| Départure en 19th de | ine . | | |
| HERMAN | Charlotte | EI0630 | 06:40 |
| CHAMBEL LEITÃO | José | EI0484 (T2) | 11:45 |
| CARDIGOS | Frederico | EI0484 (T2) | 11:45 |
| ABSPOEL | Lodewijk | E1608 | 13:30 |

12



3.11. FOLLOW-UP ACTIVITIES

All the presentations were collected by GOPA-Cartermill team right after the event.

On 17 June, the travel reimbursement form was sent by email to all entitled speakers. The email contained all relevant information about the procedure to be followed to get the reimbursement. This information was also explained in the invitation letter that was sent to the speakers.

The effective list of participants and the scanned copy of the signed register of attendance were sent to DG MARE on 17 June. All the speakers' presentations except for two speakers were uploaded into the conference website in PDF format, as per DG Mare request.

A "Thank You" email was sent to effective participants, on 24 June. The text of the email was approved by the client and included a link towards the event webpage with the conference pictures and uploaded presentations. The same email was also sent to the speakers.

The minutes and conclusions of the conference were drafted in English by the CFP expert and were sent to DG MARE on 20 June. The minutes summarised the presentations, debates and conclusions. The expert report was approved by DG MARE on the 10 July and as requested it was not uploaded on the conference website.

A selection of the pictures taken at the event was submitted to the client and then uploaded into the conference website on 24 June 2013.

13



4. EXPECTED OUTPUTS & DEGREE OF ACHIEVEMENT

| Indicator | Target | Result | |
|----------------------|-------------|---------------|-------|
| No. of registrations | 100/150 max | 79 | |
| No. of participants | 100/150 max | 66 of which : | |
| No. of speakers | 25 | 21 | · · · |

During the course of the contract, the following actions were taken:

| Tasks | Timing (year 2013) |
|---|--|
| Set up the event webpage, specific email address and online registration module (including visual elements) | April |
| Online invitation and registration process | From 2 May to 14 June |
| Preparation and print conference materials and visuals, hiring hostesses, selecting catering, etc. Shipment of conference materials | From 2 April to early June 12 June |
| Print updated version of the list of participants | 12 June |
| Assemble materials in folders | 13 and 14 June |
| Mantling conference visuals at the venue | 13 June |
| Official dinner for speakers and other selected guests | 13 June |
| Onsite registration of participants and onsite management | 14 June |
| Dismantling conference visuals and prepare materials to be shipped back to Brussels | |
| Collecting final speakers' PPT presentations | 14 June |
| Upload relevant documents onto event webpage | From 17 June to 20 June |
| Send "thank you" email to participant | 20 June |
| Provide DG MARE with the first draft of the minutes | 20 June |
| Minutes approved by DG MARE | 10 July |



5. ANNEXES

 Annex I:
 Conference programme

 Annex II:
 Effective list of participants

 Annex III:
 Financial overview with attachment

 Attachment:
 Invoice BTS for Mr Cardigos flights

 Attachment:
 Email with the confirmation by DG MARE of the reimbursement to GOPA-Cartermill of the entirety of the cost of Mr Cardigos flight tickets

 Annex IV:
 DVD with conference pictures



MSP workshop series:

1.ENERGY

Programme

Registration and coffee - 8.15-9.00

WELCOMING REMARKS - 9.00

Carla, Montesi, Director, European Commission - Baltic Sea, North Sea & Landlocked Member States

1. **OPENING SESSION – 9.10-9.45**

- Jean Philipe Pagot Directeur Environnement Maritime, EDF Energies Nouvelles
 - MSP : new opportunity for new synergies ?
- Emmanuel Garland

Senior Environmental Adviser, TOTAL; Chairman of the Environment Committee, International Association of Oil & Gas Producers

- Maritime Spatial Planning : the view from OGP, the International Oil and Gas Producers Association
- Karin Dubsky
 Founder and International Coordinator, Coastwatch Europe
 - Marine planning, an improvement for marine and coastal management?

2. MANAGING COMPETITION AND COEXISTENCE - 9.45-12.30

- Andreas Wagner Managing Director, Stiftung Offshore Windenergie
 - o The experience of Offshore wind in German Marine Spatial Planning

– Piet Briët

Senior Consultant and Programme Manager, Living North Sea Initiative

• Clean Seabed or Reuse of Offshore Structures? Opportunities for coexistence.

Coffee break

| — | Francis O' Donnell | CEO, Irish Fish Producers' Organisation, |
|---|-----------------------------|--|
| | | Chairman of the Federation of Irish |
| | | Fishermen |
| | \circ MSP from the fisher | rs perspective |
| - | John Dolan | Managing Director, d'Amico Tankers |

- Maritime Spatial Planning the shipowners' perspective
- Alec Taylor
 Marine Policy Officer, Royal Society for the Protection of Birds
 - MSP and Energy an NGO perspective
- 12.30-13.30 Lunch buffet

3. DATA COLLECTION, KNOWLEDGE AND MANAGEMENT FOR THE ENERGY SECTORS IN THE CONTEXT OF MARITIME SPATIAL PLANNING – 13.30-14.30

| - | Jose Chambel | Co-Founder and Manager, HIDROMOD, Modelação em Engenharia. |
|---|--|---|
| | How to extract know studies | eledge from data - Shipping and Energy case |
| - | Peter Edmonds | Marine Data Manager, The Crown Estate |
| | \circ Data and offshore ren | newable energy developments |
| - | Anne-Marie O Hagan | Environmental Scientist and Lawyer, Hydraulics and Maritime Research Centre, Cork |
| | Learning how to information and know | nanage Ocean Energy within MSP: data, rledge requirements |

- Iain Shepherd Senior Policy Officer, DG MARE, European Commission
 - Marine Knowledge 2020 to the benefit of Spatial Planning.

4. MARITIME PLANNING IN A CROSS-BORDER CONTEXT – 14.30-15.45

| _ | Vernon Fox | Head of Infrastructure S | services - | Offshore, |
|---|------------|--------------------------|------------|-----------|
| | | Mainstream Renewable P | ower | |

 ISIS – An Integrated Sea Information System. Using Big Data To Address European Offshore Energy Development Challenges

- Lodewijk Abspoel Senior Policy Advisor, North Sea, Maritime Spatial Planning and Integrated Maritime Policy, Netherlands
 - MSP in the North Sea: think big, think long term, think eco-systems, think human and money.
- Charlotte Herman Marine Environment Legal Counsel, Ministry of Environment, Belgium
 - Synergies and multiple use as an answer to the race for space in the North Sea.
- Eoin Sweeney Vice-Chairman of Ocean Energy Systems; Former Head of Ocean Energy Development, Sustainable Energy Authority of Ireland
 - Vision of the OES-IA for Ocean Energy, and Issues arising

5. BEST PRACTICES, RECOMMENDATIONS AND CONCLUSIONS 15.45-16.30

- Frederico Cardigos
 Director for Maritime Affairs, Regional Government of Azores
 - Maritime Planning and Energy in the Regions; the Azores, an Outermost Region Case
- David Palmer
 Head of Marine Planning and Policy, Marine Scotland
 - Marine Planning and renewables; the Scottish experience
- Anne-Bénédicte Genachte Regulatory Affairs Advisor, European Wind Energy Association
 - Planning- the first step towards sustainable growth

Coffee and drinks 16.30

The meeting will be chaired by Mr. Eugene NIXON, Section Manager Marine Spatial Planning, Marine Institute, Ireland.



l

MSP workshop series: **1.ENERGY**

La construction de la construcción de la construcción de la construcción de la construcción de la construcción

| Set of point of schedigener of under schedia and | List of Participants | | | | | | |
|--|----------------------|-----------------|---|---|---|--|--|
| showADDBDCAMstart advarging/linkPresonartDiskSolidvrgBARDSbetrogransPeriogenGBHardHardvrgBARDSbetrogransPeriogenRomed's cillulingSolidulingMallBUTKLvrstering/mericke/git auPeriogenRomed's cillulingSolidulingMallBUTKLvrstering/mericke/git auPeriogenRomed's cillulingSolidulingMallBUTKLvrstering/mericke/git auPeriogenRomed's cillulingPeriodenRomed's cillulingMallCARDSOLPerioden Romed's cillulingRomed's cillulingRomed's cillulingRomed's cillulingMallCARDSOLPerioden Romed's cillulingRom | | | | | T T | | |
| ornameARDivesubscienceSubs | | · · · · | | · · · · · · · · · · · · · · · · · · · | | 1 | |
| vincNameNetworkNet | | | | | | 1 | |
| AnderNational (a)National (a | | | | | | | |
| PMBMESoldgeninPactoreNacionalNacionalNacionalNacionalActarBKONNActarDisordiguentariaNacionalNacionalNacionalNacionalActarBKONNActarNacionalNacionalNacionalNacionalNacionalActarActarNacionalNacionalNacionalNacionalNacionalNacionalAttarActarNacionalNacionalNacionalNacionalNacionalNacionalAttarNacionalNacionalNacionalNacionalNacionalNacionalNacionalAttarNacionalNacion | | | | | | | |
| Set of point of schedigener of under schedia and | Sybi | | | | | | |
| oddyResult | | | | | | + | |
| oldAPPROLApplemationship makesPrecision< | Andrew | | | and an annual second | | 1 | |
| estaARBBOBAethnightimin genutPerspacemeruface Arbon Interact Machin ExplanationSentingVetaCARMLENation-deringsgenutSendarPerspacePerspaceNational Arbon InteractVetaCARMLENation-deringsgenutSendarDesignation ArbonPerspaceVetaCARMLESendarPerspaceNational ArbonPerspaceVetaCARMLESendarPerspaceNational ArbonPerspaceVetaCARMLESendarPerspaceNational ArbonPerspaceVetaCARMLESendarPerspacePerspacePerspaceVetaCARMLESendarPerspacePerspacePerspaceVetaCARMLESendarPerspacePerspacePerspaceVetaCARMLESendarPerspacePerspacePerspaceVetaCARMLESendarPerspacePerspacePerspaceVetaCARMLESendarPerspacePerspacePerspaceVetaSendarPerspacePerspacePerspacePerspaceVetaPerspacePerspacePerspacePerspacePerspaceVetaPerspacePerspacePerspacePerspacePerspaceVetaPerspacePerspacePerspacePerspacePerspaceVetaPerspacePerspacePerspacePerspacePerspaceVetaPerspacePerspacePerspacePerspacePerspaceVetaPerspace | Rod | CAPPELL | | | | | |
| view AMML Net_Dorugingsort Product Description of an analysis Address CMMRL (MMRLAM) (Printiger syste) Special Machadom (Second) Pristager Status (SMRLAM) (Printiger syste) Special Machadom (Second) Pristager Status (SMRLAM) (Printiger syste) Special | Jesus | CARBAJOSA | | Participant | International Center for Numerical Methods in Engineering | Spain | |
| effectCHAMES.LINIACentrogenomeSpaceHospetaHospetaHospetaVersionCARLONentrogenomePersionMatema Often Space/nonPersionVersionCARLONentrogenomeEnzymen FrankensonEnzymen InfrankensonVersionCARLONCanabasengensinPersionEnzymen InfrankensonEnzymen InfrankensonVersionCARLONCanabasengensinPersionPersionEnzymen InfrankensonHadraVersionCARLONCanabasengensinPersionDecatored InfrankensonHadraVersionCARLONCanabasengensinPersionDecatored InfrankensonHadraVersionCARLONCanabasengensinPersionDecatored InfrankensonHadraVersionPersionDecatored InfrankensonEnzymenPersionDecatored InfrankensonHadraVersionPersionPersionDecatored InfrankensonHadraHadraVersionPersionPersionPersionDecatored InfrankensonHadraVersionPersionPersionPersionDecatored InfrankensonHadraVersionPersionPersionDecatored InfrankensonHadraVersionPersionPersionDecatored InfrankensonHadraVersionPersionPersionDecatored InfrankensonHadraVersionPersionPersionDecatored InfrankensonHadraVersionPersionDecatored InfrankensonHadraVersion <td< td=""><td>Frederico</td><td>CARDIGOS</td><td>frederico.ad.cardigos@azores.gov.pi</td><td>Speaker</td><td>Regional Government of Azores</td><td>Portugal</td></td<> | Frederico | CARDIGOS | frederico.ad.cardigos@azores.gov.pi | Speaker | Regional Government of Azores | Portugal | |
| DRUMAprincyDRUMAprincyMathem DifferencePrincyNUMADE PORRHana Aborngburgara surges and Princy ofEngean FairwartEngean InfairwartEngean InfairwartNUMADE PORRHana Aborngburgara surges and Princy of Program FairwartEngean InfairwartEngean InfairwartDE PORRHana Aborngburgara surges and Princy of Program FairwartEngean InfairwartEngean InfairwartDE PORRAborngburgara surges and Princy of Program FairwartEngean DifficiencyEngean DifficiencyStatisOLAHAborngburgara surgesEngeanEngean DifficiencyEngean DifficiencyStatisOLAHAborngburgaraEngeanDifficiencyEngean DifficiencyEngean DifficiencyStatisOLAHAborngburgaraEngeanDifficiencyEngean DifficiencyEngean DifficiencyStatisOLAHAborngburgaraEngeanDifficiencyEngean DifficiencyEngean DifficiencyStatisOLAHAborngburgaraEngeanDifficiencyEngean DifficiencyEngean DifficiencyStatisOLAHAborngburgaraEngeanDifficiencyEngean DifficiencyEngean DifficiencyStatisOLAHAborngburgaraEngeanDifficiencyEngean DifficiencyEngean DifficiencyStatisOLAHAborngburgaraEngeanEngean DifficiencyEngean DifficiencyStatisAborngburgaraEngeanEngean DifficiencyEngean DifficiencyEngean DifficiencyStatis <td< td=""><td>Peler</td><td>CARVILL</td><td>Peter.Carvill@ahg.gov.ie</td><td>Participant</td><td>Department of Arts, Heritage and the Gaeltacht</td><td>Ireland</td></td<> | Peler | CARVILL | Peter.Carvill@ahg.gov.ie | Participant | Department of Arts, Heritage and the Gaeltacht | Ireland | |
| NormalCONLOMmedgema and medgema and <td>José</td> <td></td> <td>jcleitac@hidromod.com</td> <td>Speaker</td> <td>HIDROMOD</td> <td>1</td> | José | | jcleitac@hidromod.com | Speaker | HIDROMOD | 1 | |
| Net DE BOR Hass Shoolog@uscratures.shu Physical Properties of the Scheman Landson Sc | Grażyna | | f | | | | |
| innELAAYCanabangénapariquePropand ferronard.consultation (allocations)inneEXAMAnabagénanian (allocations)Propand (allocations)Propand (allocations)inneStatumaStatumaStatumaPropandPropandPropandinneStatumaStatumaStatumaStatumaPropandPropandinneStatumaStatumaStatumaPropandPropandPropandinneStatumaStatumaStatumaPropandPropandPropandinneStatumaStatumaStatumaPropandPropandPropandinneStatumaStatumaStatumaPropandPropandPropandinneStatumaStatumaPropandPropandPropandPropandinneStatumaStatumaPropandPropandPropandPropandinneStatumaStatumaPropandPropandPropandPropandinneStatumaStatumaPropandPropandPropandPropandinneStatumaStatumaPropandPropandPropandPropandinneStatumaStatumaPropandPropandPropandPropandinneStatumaStatumaPropandPropandPropandPropandinneStatumaStatumaPropandPropandPropandPropandinneStatumaStatumaPropandPropandPropandPropandinne | Stephen | | | | | | |
| Strike DEPRFY particit demanspherines in in Freihers Projector Deprint of the Enderman Community and Load Roommert Marting anth DURSYY ADA/reg Communities in Speaker Demoted Parting Bedraft anth DURSYY ADA/reg Communities in Speaker Demoted Parting Bedraft anth BURSDE Adar Speakers Bedraft Demoted Parting Bedraft filted EAN appact and Speakers Bedraft Demoted Parting Bedraft filted EAN appact and Speakers Bedraft Bedraft Bedraft Bedraft filted Filted Addraft Speakers Bedraft | | | | - | | the second s | |
| chm DOLM sharing (gammasky om Dieder) peaker Destrochts Interd min DBKODS Nute Enrorodigitecometata.ov.1 spaker Commission Unde Kingdom skähn SSAM opake/sing | | | | | | 1 | |
| after DIRENY (Dokyng)Construktion op Parker Direction Direction Direction Direction off DIRECDS Anter Chronologingoroux construction. Operation The Coron Estato Direction | | | | | | | |
| BHONDS Performantation of the Edenomality of the State The Come Eatin Under Unique Stable GRAM ogn-skelan of the State Perform | Karin | | | | | f | |
| Colum Column Participant Bindward Participant Bindward Participant Bindward Drota FARSDEYE fronzalisaty/sequences use infracto Bindward European Commission European Commission <td< td=""><td></td><td></td><td></td><td>opeaver</td><td></td><td></td></td<> | | | | opeaver | | | |
| PARCHEPYE Rootability-responsion Institute Parages Commission Encycan Institute Bitter PLANERY Encodings/spinal.com Parages Department of the Entrong Commonly Unided Trigges Bitter PLANERY Headphonergigunal.com Parages Department of the Entrong Commonly Unided Trigges Bitter Synthen Code Marce Code Marce Code Instance PLANERY Headphonergigunal.com Paradepart Department of the Encycen Continuence Encycen Trigges Mind COLETLE docaligunal.com Speker The Encycen Windows Department of the Encycen Windows | Peler | EDMONDS | Peter.Edmonds@thecrownestate.co.uk | Speaker | The Crown Estate | United Kingdom | |
| FANDM EXAMPL Existing approximation Parkipant Offen of the Antony General Island Market PLANEERY usedepfinancyGymain.com Parkipant Operative and the Antony General Under Kingdom Market PLANEERY usedepfinancyGymain.com Sonder Market and Notes (Tigge committed) Instand Market Operative and Sonder Market and Notes (Tigge committed) Edited (Tigge committed) Instand Market Operative and Sonder Market and Notes (Tigge committed) Instand Instand Market Operative Antony General Antony Generan Antony General Antony General | Siobhán | EGAN | egan.siobhan@gmail.com | Participant | BirdWatch | Ireland | |
| Sthere Fielder anderten finsegioneligorika Parkipart Department die Environment Nerhem Inderd Uberk Engionen VMM FUNEENY Wannen Fordgebanseignen under Statussen personskie Power Inder Statussen persons | Rhona | FAIRGRIEVE | rhona.failgrieve@ec.europa.eu | Invitee | European Commission | European Institutions | |
| PLANERY weightanogganal.com Parkpart David Lingson Under Lingson Winn POX Wonschagganusbeserp.com Sonder Haimdrom Resmabb Power Intel Construction Veilin GAUBERT Synin GAUBERT (springer, company) Intel Company European Institution Veilin GELETLIE dorainigita is Parkipart Coasta Corone Aliason Intel Construction m HERRENTSON Imachematica Aliason Spekar Intendiord Association of Lard Can Postocen United Kingdom minute HERRAN chaldeta.temm@place.tedgan Parkipart Pa | Eoin | | · · · · · · · · · · · · · · · · · · · | Participant | Office of the Attorney General | Ireland | |
| PDX Norman Configuration Bonder Maintenan Resentation Institud Version GAMBERT Spreads Contragents European Institude European Institude European Institude Institude European Institude Institude European Institude Institude European Institude | Catherine | | | Participant | Department of the Environment Northern Ireland | | |
| Overlag Overlag System European Commission European Intellation Intella description Parkiepant Control National Intellation min BELETIVE description Recipean Intellation Intellation min HERGERTSON in-Interfaction@scontrobi.com Special Interfaction@scontrobi.com Belgium Nametra HERGAN description@scontrobi.com Special Ministry of European Networks Belgium Nametra HERGAN description@scontrobi.com Parkingant Parkingant </td <td>Wesley</td> <td></td> <td></td> <td></td> <td></td> <td>·</td> | Wesley | | | | | · | |
| SetLeTLUE dynamic bit Parkieped Cound Control Allance Head Imp-Briedded DEMANTE dyname.arg Speaker The Extrusom Niket Encry Association abd/cus Belgium Imp-Briedded Speaker International Association abd/cus Belgium International Association of Coll and Coll Producers Belgium International Association of Coll and Coll and Coll Producers Belgium International Association of Coll and Coll a | Vernon | | | | | | |
| Inst-Briefschaft deg@mes.org Speeker The European Wind Energy Association activicus Betgrum m HRBERTSON m.a. bedrattso@jessonmobil.com Speeker International Association of Di and Gan Poculoure United Kingdom namber HERMAN ofherdet manginitiput keiglets Speeker Merizing of Environment Belgium namber HOUGH countreg@jess.pin0 Parkiopart Foderation of Environment Belgium namber HOUGH countreg@jess.pin0 Parkiopart Foderation of Environment Belgium namber HOUGH countreg@jess.pin0 Parkiopart foderation of Environment Interdet namber HOD austanAskällbhoromeration on Parkiopart Darinh Environment Parking namb LEO2 Adop@ad.dt Parkiopart Darinh Environment Dorinh namb LIA ad@gen.dt Parkiopart Darinh Environment associan Dorinh namb MARADELARSANTN mamping@gen.org Parkiopart Darinh Environh Dorinn' namb MARADELARSA | | | | | | | |
| Instrum Instrum Instruments Description Description Description Instrum HERBERTSON Ima-backstrace@exonucli.com Speaker International Association of 01 and Gas Pocidions Delgium Instruction HERBERTSON Phatidpant Speaker Ministry of Environment Delgium Instruction HERBERTSON Phatidpant Federal Narthwork of 01 and Gas Pockourn Delgium Instrum KAPPELER bottina.tergeologicon.net Phatidpant Federal Narthwork Operation Initiad Instrum KENT Statilersequence Phatidpant Doyle Kent Paring Under Kingdom Instrum MOD ausanholdigithoromewata ou. vk. Phatidpant Doyle Kent Paring | | | | | | | |
| Institution Institution <thinstitution< th=""> <thinstitution< th=""></thinstitution<></thinstitution<> | Anne-Deneticae | GEROCOTIE | abg@ewea.org | Speaker | The European Wind Energy Association asbivizw | Bergrum | |
| Notes Participant Participant <th< td=""><td>Jim </td><td>HERBERTSON</td><td>jim.a.herbertson@exxonmobil.com</td><td>Speaker</td><td>International Association of Oil and Gas Producers</td><td>United Kingdom</td></th<> | Jim | HERBERTSON | jim.a.herbertson@exxonmobil.com | Speaker | International Association of Oil and Gas Producers | United Kingdom | |
| KAPPELER Oddinakapçeske@bal.de Participant Frabra Matthera and Hydrographe Agency Germany Doram KENY Kr@ilevs8gmal.com Participant Inthe File Producers Ognatisation Interning ALENT Kr@ilevs8gmal.com Participant Oxyle Karl Henring United Kingdom ALENT Kr@ilevs8gmal.com Participant Oxyle Karl Henring United Kingdom ALENT Kr@ilevs8gmal.com Participant Oxyle Karl Henring Data AND susankxd@iljborzowetatin.co.wk Participant Oxall Scatterning Data AND axalgene.dx Participant Data | Charlotta | | | | Ministry of Environment | - | |
| KENKEDY Ipo@extorn.net Participant Intic Prof. Producers Organisation Internol at KENT katel weld(Bigmal.com Participant Oxyle Katt Plenning Internol atem Act (BigMersensetta co. uku Participant The Crown Estade Unlet Kingdom Arex KOSY microgramsetta co. uku Participant Darch Estade Unlet Kingdom Arex KOSY microgramsetta Oxyle Martine Chice in Szazerin Boglum Arex Addigena.dk Participant Darch Energy Agency Demant Addigena.dk Participant Darch Energy Agency Demant Addigena.dk Participant Oarch Energy Agency Demant Addigena.dk Participant Oarch Energy Agency Demant Addigena.dk Participant Oarch Actegops and Uwaros, S.A.U. Spain Addigena.dk Participant OArk ArcsOpp and Uwaros, S.A.U. Spain Addigena.dk Participant OArk ArcSOpp Darch ArcsOpp and Uwaros, S.A.U. Spain Addin MARDO Iss mandigibibibioi | Couriney | | | | | | |
| Initial KENT Langthewei@granal.com Participant Doyle Kant Planning Intel and Latam NDD state intelligitant The Crown Estate United Kingdom United Kingdom Plandspant Latam NOSV mkooggums.gov.pl Plantispant Martine Citice in Szazarán Plandspant Lobite LLA sol@gens.dk Plantispant Darain Emergy Agency Dernark Inhitit LLA sol@gens.dk Plantispant Darain Emergy Agency Dernark Seagh MANNING mampingBotz.edu Plantispant Darain Emergy Agency USA Sand MARARIT NARTN pmangantBgrow.com Plantispant CANt Arengo Sand Useros, S.A.U. Spain chand MARARIT MARTN pmantinBgrow.com Plantispant CANt Arengo Sand Useros, S.A.U. Spain chand MARARIT MARTN panntinBgrow.com Plantispant CANt Arene Instatute Useros Spain chand MARARIT MARTN panntinBgrow.com Plantispant CANt Arene Instatute Useros Spain | | | | | | <u>i</u> | |
| NDD Jusanikki@theorumestats.co.uk Participant The Crown Estate United Kingdom Vark KOSY mkosg@ums.gov.pl Participant Martime Office in Second Poland Vark KOSY mkosg@ums.gov.pl Participant Construction Bölgium Thein LIA ad@ens.dk Participant Danish Energy Agency Dermark No LIMCBERG LARSEN od@ens.dk Participant Danish Energy Agency USA No MARCART MARTIN mannihy@gencol Participant Control College USA Advarber MARCA Estate Participant Control Marca Science Science Advarb Marke ARTIN mannih@gencol Participant Control Marca Science USA Advarb Marke Coll Isan mannih@gencol Participant Control Marca Science United Kingdon Advarb Marke Marca Martine Institute Control Marca Science Number Science Science Advarb Marca Science Participant Marca Science Science <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | |
| KOSY mkowj@ums.gov.pl Parlidpant Martime Office in Sazzerin Poland code LEO2 nkoz@gopa-cartermil.com Parlidpant Ogea-Cartermil Bedgum htmin LLA ad@gon.s.div Parlidpant Openits Energy Agency Dominat htmin LLMODERG LARSEN oldgon.s.div Parlidpant Openits Energy Agency Dominat openits LLMODERG LARSEN oldgon.s.div Parlidpant Boaton College LLSA openits manning@gon.com Parlidpant GMX Netroppon unit Defence, S.A.U. Spain openits manning@gon.com Parlidpant CMX Netroppon unit Defence, S.A.U. Spain openits manning@gon.com Parlidpant Marke Netroppon Link Spain alarn MCALELSEE Isin.mcsleeue@gon.com Parlidpant Marke Netroppon Initiant alarn MCALELSEE Isin.mcsleeue@gon.com Parlidpant More Inergin.com Initiant alarn MCALSEESE Isin.mcsleeue@gon.com Parlidpant More Inergin.com Initiant | | | | | | | |
| LEOZ nkoz@gopa-carturmill.com Partiquant Copa-Carturmill Baigium hnkih. LIA ad@gora.dk. Partiquant Daniah Energy Agency Dermark bie LUNDERCI LARSE ol@gddds.dk. Partiquant Daniah Energy Agency Dermark cosph MANDRE not LARSE ol@gdds.dk. Participant Daniah Energy Agency Dermark cosph MANNIG mamning/@bc.edu Participant CARV Aenspose and Delence, S.A.U. Spinn often MARTIN Jannardegorganatom Participant CARV Aenspose and Delence, S.A.U. Spinn dam MALRO stanuargigmantom Participant CARV Aenspose and Delence, S.A.U. Spinn dam MALRO stanuargigmantom Participant CARV Aenspose and Delence, S.A.U. Spinn dam MALRO stanuargigmantom Participant CARV Aenspose and Delence, S.A.U. Spinn dam MALRO stanuargigmantom Participant Casuatarbate Tealand Iraland dam MALDO stanuanedelegonani Com | | | | | | 1 | |
| LIA adigens.dt Partidpant Danish Elemany Agency Danish Alemany ise LUKDBERG LARSEN odigdrist.dk. Participant Danish fisterman seccidion Demark scent MARMING manning/@bo.edu Participant Danish fisterman seccidion Demark scenard MARGART MARTIN gmagant@gmv.com Participant GMV Aerospose and Delvnce, S.A.U. Spain oth MARTIN jmmuttrist@gmat.com Participant Marine Institutos Instand stackcre MAURO s.mauce@issean.h Participant CMR NeSEAN Italy lam MCALESSE liam.ncstense@marineplanning.org.ut Participant CMR NeSEAN Italy lam goodenergissalince@gmat.com Participant CMCALST Belgium deni MCLUSHLNC goodenergissalince@gmat.com Participant Scolar CALST deni MCLUSHLNC Goodenergissalince@gmat.com Participant Scolar Scolar Scolar deni MCLUSHLNC Costatinstranestring Participant | Noelle | | | | | | |
| Inite LUNDEERG LARSEN old@dtrist.dk Participant Danish fishermen association Demark ceaph MANNIKG maminy@bc.edu Participant Boston Crillog USA canad MARCARTI MARTIN gmagnif@gmacn.om Participant GAV Aerospees so Usines, S.A.U. Spain chan MARTIN jmmnth?@bc.edu Participant CAV Aerospees ou Usines, S.A.U. Spain chan MARTIN jmmnth?@bc.edu Participant Marine Tranhy Consultants United Kingdom ahartor MARTIN jmmnth?@bc.edu Participant CAR-NEESE Isan macree@gmaineganue.com Participant Marine Tranhy Consultants United Kingdom aardin MCALESSE Isan macree@gmaineganue.com Participant Cood Energies Alamos Ireland Infaind aardin MCALESSE Isan/sectificant Participant Sunstance Rainy Autority of Instand Instand worde MEXINN Docdm.medi@gmail.com Participant Instand fishery Autority of Instand Instand worde MEXINS maines.cog Participant <td>Christin</td> <td></td> <td></td> <td></td> <td></td> <td></td> | Christin | | | | | | |
| bankling manninjegbood Participant Boston Colloge USA Brand MARGARIT MARTIN gmagnit@grm.com Participant GMV Ansogen and Defence, S.A.U. Spain ofn MARTIN Immunit@grm.com Participant GMV Ansogen and Defence, S.A.U. Spain ofn MARTIN Immunit@grm.com Participant Marine Institution Intrain davatore MARGARIT MARTIN Immunit@grm.com Participant CNR INNSEAN United Kingdom davatore MARLESE Imm.madeeee@grm.ainupants.org.uk Participant CNR INNSEAN United Kingdom davath MCELLINNEY geetIn.meditAnso@grmait.com Participant COOd Energies Allance ireland Instand eardin MCLANDN Torry.Moldbon@grmait.com Participant Sunstainable Energy Authority of Instand Instand wordan MEALLY Declan.meak@graseintrab.b Participant Instance Instand Belgium Wildin MILS mitsignitatore-induct.com Participant Instance Instand Demmainstitudo Bilen < | Ole | LUNDBERG LARSEN | | · · · · · · · · · · · · · · · · · · · | | | |
| NARTIN Imministigginat.com Participant Marine institute Intand advatore MAURO s.mauro@insean.t Participant CRR NeDEXA Italy advatore MAURO s.mauro@insean.t Participant CRR NeDEXA Italy ann MGALEESE Itals Unided Kingdom Indiand ann MCALESEE Itals Unided Kingdom Indiand admth MACLOUGHUN goodenergiesallsnoe@grania.com Participant Martine institute Indiand ofnagh MCLUGHUN goodenergiesallsnoe@grania.com Participant Martine institute Indiand ofnagh MCLUS goodenergiesallsnoe@grania.com Participant Martine institute Indiand iander MEXILY Desian.mealy@geelin Participant NSRAC Bedglum iander MEXILS anter.mes@grania.com Participant Instance treated Instance treated iander MEXILS Desian.mealy@greal.com Participant Desint Ministy of the Envinonment Demmark | Joseph | MANNING | | | | USA | |
| MAURO s.mauro@insaan.1 Parlicipant CNR1NSEAN Italy Jam MCALEESIF Illam.modeene@marinej.org.uk Parlicipant Marine Flanning Consultants Unied Kingdom Jameth MCELHINNEY gareth.meelhinney@irgagroup.com Parlicipant RPS Group Instand Jameth MCELUHINEY gareth.meelhinney@irgagroup.com Parlicipant Cool Energies Allance Ireland Instand Gend MCALESI onoighnemeel@genail.com Parlicipant Cool Energies Allance Ireland Instand Group Terry.McMahon@Marine.ie Parlicipant Cool Energies Allance Ireland Instand Group Terry.McMahon@Marine.ie Parlicipant Sunstainable Energy Authority of Ireland Instand Group McMELLY Obeston.meally@genail.com Parlicipant Instand Instand Instand Billen MILLS mill@Binchos-Ireland.com Parlicipant Energies Marines France Aredole B MOGENSEN chille@Bindice-energies- marines.org Parlicipant Instand Instand MontEsit C | Gerard | MARGARIT MARTIN | gmargaril@gmv.com | Parlicipant | GMV Aerospace and Defence, S.A.U. | Spain | |
| Ian MCALEESE Ham.madeeee@marineplanning.org.uk Partidpant Marine Planning Consultants United Kingdom ameth MCELLINNEY garelin.medelinneg/gragoroup.com Partidpant RPS Group Indend edin MCCUGHLIN goodenergiesaliaroe@gragoroup.com Partidpant Good Energies Allance Ireland Indend edin MCCUGHLIN goodenergiesaliaroe@graai.com Partidpant Good Energies Allance Ireland Indend konagh MCELLY Declan.mealvg@geali.com Partidpant Sunstainable Energy Authority of Ineland Infend konagh MEXILY Declan.mealvg@geali.com Partidpant NSRAC Belgium konage millings millings millings Partidpant Instantable Energy Authority of Ineland Inteand kander MEYNS sander.maynagmedancentrale be Partidpant Inteand Inteand kander MRILS millings Molther Ministry of the Environment Denmark hillin MOLSET Philippe Mohel@firance-energies- marines.org Partidpant Cosetal and Marine Union | John | MARTIN | jhnmrtn196@gmail.com | Participant | Marine Institute | Insland | |
| AcELINNEY garafh.medkinney@gragroup.com Participant RPS Group Interact edin MCLDUGHLIN goodenergiesallenee@graal.com Participant Good Energies Allence ireland Interact enry MCMARION Terry.McMahen@Marine.le Participant Good Energies Allence ireland Interact enry MCMEL conceptimenee@graal.com Participant eCOAST Bedgium breach MEXELY Dectan.mealty@asei.ie Participant Sunstainable Energy Authority of Ireland Ireland aarder MEYIS sander.meyn@godenscentrale.be Participant Instore treland Ireland stracture MOGENSEN chatan.mealty@asei.ie Participant Instore treland Ireland stracture MONBET Philippe Morbet@france-energies: marines.org Participant France France France stradia MONNET Caraf.AMortes@ge.ce.uropacu Speaker European Commission European Institution tiggen NIXON ugene: nicro@granine.le Speaker Hink Producer: Organisation Ireland | Salvatore | MAURO | s.mauro@insean.lt | Participant | CNR-INSEAN | Italy | |
| McLOUGHLIN goodenergiesaliancogmail.com Participant Good Energies Alliance Ireland Internet enry MCMAKON Tenry.McMahon@Marine.le Participant Good Energies Alliance Ireland Internet ornagh McCMEEL consighneme@gmail.com Participant eCOAST Belgium ordan MEALLY Declan.mealv@geel.ie Participant Sustainable Energy Authority of Ireland Ireland arafer MEXIS sadem.mergr@goodencentrale.be Participant Inshore Ireland Ireland arafer MELLS maile@inshorte-ireland.com Participant Inshore Ireland Ireland Autorite B MOGENSEN chtmc@min.dk Participant France Energies Marines France Atten Instructure chtmc@min.dk Participant France Energies Marines France Autor materinates.org Participant Speaker European Commission European Institution randa MONRET Indand Speaker Marine Institute Ireland rancis O' DONNELL fpo@goircon.net | Llam | | liam.mcaleese@marineplanning.org.uk | Participant | Marine Planning Consultants | United Kingdom | |
| MCMARDN Teny, MdMahon@Marine.le Participant Marine Institute Ineland Jongajn MCMEEL oonaghminmeel@gmail.com Participant eCOAST Belgium Jongajn MEALLY Declan.meal/@geal.is Participant Sunstainable Energy Authority of Ineland Ineland Jander MEYNS sander.meyns@ucdenocentrale.be Participant NSPAC Belgium Jällan MILLS mils@instatore-ireland.com Participant Instatore Ireland Ireland Järknolte B MOGENSEN chtmo@min.dk Participant Danish Ministry of the Environment Demark Articite B MONBET Philippe Monbel@france-energies- marines.org Participant France Energies Marines France Jarda MONTESI Carla.Montes@ec.europa.cu Speaker European Commission European Institution Jarda MUR markmult@jaels.com Participant Costal and Marine Union Netherland Jarda diropeant.net Speaker Fish Producers Organisation Ireland Jarda diropant | Gareth | | gareth.mcelblnney@rpsgroup.com | Participant | RPS Group | Ireland | |
| NCNEEL oonaghmicmeel@gmail.com Participant eCOAST Belgium bedan MEALLY Declan.meally@seal.ie Participant Sunstainable Energy Authority of Ireland Ireland sander MEYNS sander.meyne@sedexcentrale.be Participant NSFAC Belgium sillan MILLS mila@inshore-ireland.com Participant Inshore treland Ireland Kinotke B MOCENSEN chmo@gmin.dk Participant Danist Ministry of the Environment Demmark hild MONBET Philipe Monbel@france-energies- marines.org Participant Carlas Montes@ge.curopa.cu Speaker European Commission European Institution stada MONTESI Carla Montes@ge.curopa.cu Speaker Marine Institute Ireland rancia VDONNELL r/po@eircom.net Speaker Fish Producers Orgunisation Ireland carla Micha aotragenicom.net Participant Insh South & Weat Producers Orgul.kd. Ireland rancia O' DONNELL r/po@eircom.net Speaker Fish Producers Orgul.kd. Ireland < | | | | | | | |
| MEALLY Declan.meally@selile Participant Sunstainable Energy Authority of Ireland Iteland iander MEYNS sander.meyns@tadoracentrale.be Participant NSRAC Belgium iällen MILLS mille@tinktore-ireland.com Participant Inshore treland Ireland Ireland Xearolle B MOGENSEN Abmo@minutk Participant Danish Ministry of the Environment Demmark Yhill MONBET Philippe Monbet@france-energies- marines.org Participant France Energies Marines France iarda MONBET Carta.Montesi@ec.europa.cu Speaker European Commission European Institution Iagdatona MUR marmuli@leals.com Participant Coastal and Marine Union Netherlands Ingelacina MUR marmuli@leals.com Participant Insh South & Weat Producers Organisation Ireland ingene NIXOM eugene.nknon@marine.ls Speaker Fish Producers Organisation Ireland ingene VDOMOGHUE Lorrsine.O'Donoghue@environ.le Participant Department of Environment, Comm | Terry | | | | | · · · · | |
| BenderMEYNSsander.meyns@nederacentrale.beParticipantNSPACBelgiumBillianMULLSmills@instrore-ireliand.comParticipantInstore trelandInstore trelandInstoreAttactible BMOGENSENchmc@min.dkParticipantDanish Minisky of the EnvironmentDenmarkAttactible BMONBETPhilippe Monbel@france-energies- marines.orgParticipantFrance Energies MarinesFranceBaddanMONTESICarla.Montesi@ec.europa.euSpeakerEuropean CommissionEuropean InstitutionIagdatonaMURmadrum@iselas.comParticipantCoastal and Marine UnsituInstandIagdatonaMURmadrum@iselas.comSpeakerMarine InstituteInstandIagdatonaMUReugene.nico@isemin.elaSpeakerFish Producers.OrgantsationInstandOf DONNELLIfpo@isrom.netSpeakerFish Producers.OrgantsationInstandDinneOf SULLIVANsouthwest@iscom.netParticipantDepartment of Environment, Community & Local GovernmentInstandInne MarieOfDONOGHUELorraine.O'Donoghue@environ.ieSpeakerHilRCInstandInstandInne MarieO'REILLYEizabelh.O'Reilly@marine.isSpeakerHilRCInstandInstandIstabethO'REILLYEizabelh.O'Reilly@marine.isSpeakerHilRCInstandInstandIstabethPAGOTjean-philippe.pago@edrien.comSpeakerEDF Energies NouvellesFranceIstabethPAGOT <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | |
| HILLS mills@inshcheinelseland.com Participant Inshore treland Ireland Atteriolte B MOGENSEN chbmo@min.dk Participant Danish Ministry of the Environment Denmark Atteriolte B MONBET Philipse Monbel@france-energies- marines.org Participant France Energies Marines France atata MONTESI Carta Montesi@ex.curopa.cu Speaker European Commission European Institution lagdatona MUIR madmuli@jaels.com Participant Cossial and Marine Union Netherlands itagene NIXON eugene.nixon@marine.le Speaker Marine Institute Ireland rancis O' DONNELL ifpo@ircom.net Speaker Fish Producers Organisation Ireland chrinic O' SULLIVAN southwest@eircom.net Participant Department of Environment, Community & Local Covernment Ireland chrinic O'DONNGHUE Lorraine.O'Donoghue@environ.ie Speaker HMRC Ireland chrinic O'DAGAN a.chagan@ucc.ie Speaker HMRC Ireland Ireland <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | |
| Nodensen chtmo@mim.dk Partizipant Danish Ministry of the Environment Denmark hul MONBET Philippe. Monbel@france-energies- marines.org Partizipant France Energies Marines France barla MONTESI Carla.Montesi@ec.europa.cu Speaker European Commission European Institution lagdatena MUIR makmuli@jaels.com Participant Coastal and Marine Union Nethedands uigene NIXON eugenen.nkon@jmarine.le Speaker Marine Union Nethedands izgene NIXON eugenen.nkon@jmarine.le Speaker Fish Producers Organisation Ireland izgene NIXON southwest@eircom.net Speaker Fish Producers Organisation Ireland izgene O'DONNGLL ipo@eircom.net Participant Department of Environment, Community & Local Government Ireland umme Marie O'BAGAN a.chagan@ucc.ie Speaker HMRC Ireland enny O'LEARY Jenny.O'Laay@Marine.ie Participant Marine Institute Ireland izabeth | | | | | | | |
| Hold MONBET Philippe Monbet@france-energies- marines.org Participant France Energies Marines France France barla MONTESI Carla.Monbet@france-energies- marines.org Speaker European Commission European Institution lagdational MUIR matimult@leals.com Participant Coastal and Marine Union Nethedands luggene NIXON eugenen.nicon@marine.is Speaker Marine Institute Ineland Ineland rancis Of DONNELL ifpo@eircom.net Speaker Fish Producers Organisation Ireland crante O'DONNGHUE Lorreine.O'Donoghue@environ is Participant Department of Environment, Community & Local Government Ireland crante O'DONOGHUE Lorreine.O'Donoghue@environ is Speaker HMRC Ireland crante O'DONOGHUE Lorreine.O'Donoghue@environ is Speaker HMRC Ireland crante O'DONOGHUE Lorreine.O'Donoghue@environ is Speaker HMRC Ireland crante O'REILLY Eizabelh.O'Reilly@marine.is Speaker | | | | | | | |
| Interestion Interestion Function European Commission European Institution Idada MONTESI Carla Montesiĝes europa.eu Speaker European Commission European Institution Idagdatina MUIR madmuliĝeles com Partojpani Coastal and Marine Union Netherlands itagene NIXON eugene.nixon@marine.le Speaker Marine Institute Ireland rancis O' DONNELL ipo@eircom.net Speaker Fish Producers Organisation Ireland cirraine O'DONNGHUE Lorraine.O'Donoghue@environ.ie Partojpani Department of Environment, Community & Local Government Ireland orraine O'DONNGHUE Lorraine.O'Donoghue@environ.ie Partojpani Marine Institute Ireland orraine O'MAGAN a.ohagan@ucc.ie Speaker HMRC Ireland enny O'LEARY Jenny.O'Laary@Marine.le Speaker HMRC Ireland ean Philippe PAGOT jean-philippe pagot@edf-en.com Speaker EUropean Souvelles Farace David PALY <td>Phil</td> <td></td> <td>Philippe Monbet@france-energies-</td> <td>-</td> <td></td> <td></td> | Phil | | Philippe Monbet@france-energies- | - | | | |
| Instrume MUIR madmuli@leafs.com Partibipent Coastal and Marine Union Netherlands Ligene NIXON eugene.nixon@marine.la Speaker Marine Institute Ireland rancis O'DONNELL ifpo@eircom.net Speaker Fish Producers Organisation Ireland Ziblin O'DONNELL ifpo@eircom.net Speaker Fish Producers Organisation Ireland Ziblin O'DONOGHUE Lorraine.O'Donoghue@environ.le Participant Department of Environment, Community & Local Government Ireland orraine O'DONOGHUE Lorraine.O'Donoghue@environ.le Participant Department of Environment, Community & Local Government Ireland inner Marie O'HAGAN aotagan@ucc.ie Speaker HMRC Ireland centry OCEARY Jenny, O'Laary@Marine.le Participant Marine Institute Ireland centry O'REILLY Eitzabelh.O'Reill@marine.le Participant Marine Institute Ireland centry O'REILLY Eitzabelh.O'Reill@marine.le Speaker Marine Institute United Kingd | Corla | | | | | | |
| NXON eugene.nkon@marine.ie Speaker Marine Institute Instand rancis O' DONNELL ipo@viccm.net Speaker Fish Producers Organisation Ireland ibhin O' SULLIVAN southwest@eircom.net Participant Irish South & Weat Producers Org.Ltd. Ireland ibhin O' SULLIVAN southwest@eircom.net Participant Department of Environment, Community & Local Government Ireland orraine O'DOMOGHUE Lorraine. O'Dooghue@environ is Participant Department of Environment, Community & Local Government Ireland inne Marie O'HAGAN a.chagar@ucc.is Speaker HMRC Ireland enny O'LEARY Jenny.O'Laary@Marine.is Participant Marine Institute Ireland citizabeth O'REILLY Eizabeth.O'Reill@marine.is Participant Marine Institute Ireland casilizabeth O'REILLY Eizabeth.O'Reill@marine.is Participant Marine Institute Ireland casilizabeth PAGOT jean-philippe pagot@edf-en.com Speaker Marine Institute Ireland | | | | - | | | |
| Aracis Of DONNELL Ipo@eircom.nel Speaker Fish Producers Organisation Ireland Biblin O' SULLIVAN southwest@eircom.net Participant Insh South & West Producers Org Ltd. Ireland orraine O'DONOGHUE Lorraine. O'Donoghue@environ is Participant Department of Environment, Community & Local Government Ireland nme Marie O'HAGAN a.ohagar@ucc.ia Speaker HMRC Ireland enny O'REILLY Jenny.O'Laary@Marine.ia Participant Marine Institute Ireland cany O'REILLY Eizabelh O'Reilly@marine.is Participant Marine Institute Ireland cany O'REILLY Eizabelh O'Reilly@marine.is Participant Marine Institute Ireland cany O'REILLY Eizabelh O'Reill@marine.is Participant Marine Institute Ireland cany PAGOT jseny-hilipge pagol@edf-en.com Speaker EDF Energies Nouvelles France David PALER David.Paime@scattand.gl.gov.uk Speaker Marine Institute Ireland | Eugene | | | | | | |
| D' SULLIVAN southwest@eircom.net Participent Insh South & West Producers Org Ltd. Ireland orraine O'DONOGHUE Lorraine.O'Donoghue@environ.ie Participent Department of Environment, Community & Local Government Ireland unne Marie O'HAGAN a.ohaga@ucc.ie Speaker HMRC Ireland enny O'LEARY Jenny.O'Laary@Marine.ie Participent Marine Institute Ireland citizabeth O'REILLY Eizabeth.O'Reilly@marine.is Participent Marine Institute Ireland cany PAGOT jean-philippe.pagot@edf-en.com Speaker EDF Energies Nouvelles France Bavid PALMER David.Paramet@scotard.cgi.gov.uk Speaker Marine Institute United Kingdom lengus PARSONS gearuid nicholson@marine.ie Participant Marine Institute Ireland chrise REYNOLDS chrisergnoke@gtdttasie Participant European Boating Association United Kingdom kevlin RicHARD rhistogtdttasie Participant Coaa@Guard Ireland | Francis | | | | | | |
| O'DONOGHUE Lorrsine. O'Donoghue@environ le Participant Department of Environment, Community & Local Government Ireland Imme Marie O'HAGAN a.ohagan@ucc.ia Speaker HMRC Ireland Ireland enny O'LEARY Jenny.O'Leary@Marine.ia Participant Marine Institute Ireland citizabeth O'RELLY Eizabeth.O'Reilly@marine.is Participant Marine Institute Ireland caan Philippe PAGOT jean-philippe.agot@edfen.com Speaker EDF Energies Nouvelles France varid PALMER David.Pame@exatInd.ogs.gov.uk Speaker Marine Institute United Kingdom rengus PARSONS gearuid incholson@marine.is Participant Marine Institute Ireland caroline PRICE caroline.price@rya.org.uk Participant Marine Institute United Kingdom christ REYNOLDS christerynold@dtttas.ie Participant European Boaling Association United Kingdom christ REYNOLDS christerynold@dttas.ie Participant Coast Guard Ireland | Eibhlin | | · - · · · · · · · · · · · · · · · · · · | | | | |
| Marie O'HAGAN a.ohagan@ucc.ia Speaker HMRC Ireland enny O'LEARY Jenny.O'Leary@Marine.ia Participant Marine Institute Ireland cituabeth O'REILLY Eizabeth.O'Reilly@marine.ia Participant Marine Institute Ireland can Philippe PAGOT jean-philippe.agot@edf-en.com Speaker EDF Energies Nouvelles France varid PALMER David/Pamen@scotland.gst.gov.uk Speaker Marine fistitute United Kingdom rengus PARSONS gearuid incholson@marine.is Participant Marine fistitute Ireland caroline PRICE caroline.price@rya.org.uk Participant Marine fistitute United Kingdom christ REYNOLDS christerynolde@dttas.ie Participant European Boating Association United Kingdom varini RicHARD richand.devlin@rspb.org Participant Coast Guard Ireland | Lorraine | | | | | | |
| OLEARY Jenny_OLeary@Merine.ie Participent Marine Institute Ineland clizabeth ORELLY Eizabeth.OReilly@marine.ie Participent Marine Institute Ireland ean Philippe PAGOT jean-philippe.pagot@edf-en.com Speaker EDF Energies Nouvelles France varid PALMER David.Pame@scotland.gsl.gov.uk Speaker Merine Scotland Unied Kingdom rengus PARSONS gearuid.richolson@marine.is Participant Marine Institute Ineland caroline PRICE caroline.price@rya.org.uk Participant European Boating Association Unied Kingdom christ REYNOLDS christerynold@dttas.ie Participant European Boating Association Unied Kingdom evinin RicHARD inband.devin@rspb.org Participant Coast Guard Ireland | Anne Marie | O'HAGAN | | | | Ireland | |
| ean Philippe PAGOT jean-philippe.pagol@edf-en.com Speaker EDF Energies Nouvelles France Varid PALMER David.Paime@scotland.gsl.gov.uk Speaker Merine Scotland United Kingdom varid PARSONS gearuid.richolson@marine.is Participant Marine Institute Ineland caroline PRICE caroline.price@rya.org.uk Participant European Boating Association United Kingdom chris REYNOLDS chrisreynolds@dttas.ie Participant Coast Guard Ireland evinin RicHARD richand.devlin@rspb.org Participant Issand Ireland | Jenny | O'LEARY | ···· | | Marine Institute | Ireland | |
| David PALMER David. Palmer@scotland.gsl.gov.uk Speaker Marine Scotland United Kingdom Lengus PARSONS gearuid nicholson@marine.is Partoipant Marine Institute Ireland Caroline PRICE caroline.price@rya.org.uk Partoipant European Boating Association United Kingdom Chris REYNOLDS chrisreynolds@dttas.ie Partoipant Coast Guard Ireland Jewlin RICHARD richand.dewlin@rspb.org Partoipant Nimif Ireland | Elizabeth | O'REILLY | | | | Ireland | |
| David PALMER David.Paime@scotland.gsl.gov.uk Speeker Marine Scotland United Kingdom Langus PARSONS gearuid nicholson@marine.is Partoipant Marine Institute Ireland Caroline PRICE caroline.price@rya.org.uk Partoipant European Boating Association United Kingdom Chris REYNOLDS chrisreynolds@dttas.ie Partoipant Coast Guard Ireland Jewlin RICHARD richard.dewlin@rspb.org Partoipant Nimif Ireland | Jean Philippe | PAGOT | jean-philippe.pagot@edf-en.com | Speaker | EDF Energies Nouvelles | France | |
| PARSONS gearuid nicholson@marine.is Partoipant Marine Institute Ireland Saroline PRICE caroline.price@rya.org.uk Partoipant European Boating Association United Kingdom Shris REYNOLDS chrisreynolds@dttas.ie Partoipant Coast Guard Ireland Jewlin RICHARD richard.dewlin@rspb.org Partoipant Nimif Ireland | David | | | | | | |
| PRICE caroline.price@rya.org.uk Partoipent European Boating Association United Kingdom hris REYNOLDS chrisreynolds@dttas.ie Participant Coast Guard Ireland lewlin RICHARD ichard.dewlin@rspb.org Participant Nimif Ireland | Aengus | PARSONS | | | | | |
| REYNOLDS chriserynolds@dttas.ie Participant Coast Guard Ireland levlin RiCHARD richard.devlin@rspb.org Participant Nmif Ireland | Caroline | PRICE | | | | United Kingdom | |
| | Chris | REYNOLDS | | | | | |
| iyon RICHIE inchisityon@ifa.ie Participant IFA Iretand | Devlin | RICHARD | richard.devlin@rspb.org | Participant | Nimif | Ireland | |
| | Flynn | RICHIE | richieflynn@ifa.ie | Participant | IFA | Iretand | |

| | | | | And the second second of the second | , |
|------------|-----------|----------------------------------|-------------------|--|-----------------------|
| | | | List of Partici | pants | |
| First Name | Last Name | Email Address | Registration Type | Company | Country |
| Dale | RODMELL | dale@nffo.org.uk | Participant | North Sea Regional Advisory Council | United Kingdom |
| Alexandre | RODRIGUEZ | rodriguez@bim.ie | Participant | North Western Waters Regional Advisory Council | Ireland |
| Katja | SCHARMANN | ksc@ens.dk | Participant | Danish Energy Agency | Denmark |
| Theresa | SCHNEIDER | Theresa@renewables-grid.eu | Participant | Renewables Grid Initiative | Germany |
| Lain | SHEPHERD | lain SHEPHERD@ec.europa.eu | Speaker | European Commission | European Institutions |
| Haitze | SIEMERS | Haitze-J.Siemers@ec.europa.eu | Invitee | European Commission | European Institutions |
| Eoin | SWEENEY | Eoin.sweeney.oceans@gmail.com | Speaker | Marine Institute | Ireland |
| Marguerite | TARZIA | marguerite.tarzia@gmail.com | Participant | Northern Ireland Marine Task Force | United Kingdom |
| Alec | TAYLOR | Alec.Taylor@rspb.org.uk | Speaker | RSPB | United Kingdom |
| Ekaterina | TSARANOK | etsaranok@gopa-cartermil.com | Participant | Gopa-Cartemili | Belgium |
| David | TUDOR | david.tudor@thecrownestate.co.uk | Participant | The Crown Estate | United Kingdom |
| Willem | VISSER | wvisser@visned.nl | Participant | VisNed | Netherlands |

Printed on 12/06/2013

| NO. | Tasks | Functions of | No. | No. Of | Total | Comments | |
|-----|--|---|--------------------------------------|--------|-------|-----------|--|
| | | individuals or detailed tasks | Price person/day or unit price | Of | days | , and | |
| 1. | General coordination and supervision | Project leader | €450,00 | 1 | 5,00 | €2.250,00 | |
| 2. | General costs for preparation of the | | | | | | |
| | These costs cover: | Event manager | €420,00 | 1 | 10,50 | €4.410,00 | |
| | coordination with the client coordination with venue Sending invitations and practical info to participants, registration management set-up list of participants, preparation of conference materials (badges, desk names, register of attendance) | Event assistant | €350,00 | 1 | 15,00 | €5.250,00 | |
| | | Photographer | €600,00 | 1 | 0,50 | €300,00 | Briefing |
| | | CFP & Maritime Affairs Chief expert | €890,00 | 1 | 1,50 | €1.335,00 | Briefing with DG MARE, identification of experts and experts' coordination |
| | | CFP & Maritime Affairs Expert | €775,00 | 3 | 0,50 | | 0,5 day of preparation prior to the workshops |
| | Reparation of documents | | | | | | |
| | Programme design and lay-out, banner for registration and for all supporting documents | Graphic designer | €350,00 | 1 | 2,50 | €875,00 | : |
| | Design the roll-ups + ready to print files preparation | Graphic designer | €350,00 | 1 | 1,00 | €350,00 | |
| | Sign posting | Graphic designer | €350,00 | 1 | 0,50 | €175,00 | |
| | | Production department | €370,00 | | 1,00 | €370,00 | |
| | Preparing and assembling the participant pack, incl. Programme, list of participants | Event assistant | €350,00 | | 0,50 | | 150 pax maximum |
| | Printing :* FOLDER Programme in colours, * List of participants, BW, 1 staple, +/- 10 pages, 150 copies Register of attendance | Production dept | €370,00 | 1 | 4,25 | €1.572,50 | including production and shipment |
| | shipment of roll-ups and return | | | 0 | 0,00 | €0,00 | The roll-ups were printed in Ireland in order to reduce the costs. GOPA Cartermill took in charge the shipment back of the roll-ups to DG MARE at no additional cost |
| | Conference material | badges | €1,92 | | 1,00 | | 150 + 20 spare for on-site registration |
| | | speakers' desk names | €2,40 | | 1,00 | €60,00 | · · · · · · · |
| | | Pens | €2,12 | | 1,00 | €318,00 | |
| | | On-line registration | €600,00 | 1 | 1,00 | €600,00 | |
| | .: | | | | | | |

| | Tasks | Functions of | Price | No. | No. Of | Total | Comments |
|---|--|---|---|--|--|--|--|
| • | | individuals or detailed tasks | person/day or unit price | Of units | days | | |
| | Set-up of Registration website | Event manager | €420,00 | 1 | 5,00 | €2.100,00 | setting-up the registration website Online registration module and registration website, including general info on the event, background docs, uploading of presentations, downloadable conference programme. Updating and maintaining the registration web site |
| | | Roll-up | €276,00 | 4 | 1,00 | €1.104,00 | |
| | contraction costs opting the participation of the p | | person/day or unit price | Of units | days | Total : Jose 1 | |
| | | Project leader | €450,00 | 1 | 3,00 | €1.350,00 | arrival the day prior to the ever leaving the day after the event |
| | Welcoming and registering the participants ad-hoc actions and assistance to participants | Event manager | €420,00 | 1 | 3,00 | €1.260,00 | arrival the day prior to the event, leaving the day after the event |
| | | CFP & Maritime Affairs Expert | €775,00 | 1 | 2,00 | €1.550,00 | 1 expert only. Adapted to the effective No. Of days, depending on travel schedule |
| | | photographer | €600,00 | 1 | 1,00 | €600,00 | local photographer. No travel needed |
| | | State of the second second | December 2017 and and a | 2007-09-00-00-0 | \$5800 a 70 | | |
| | Eachtres and a communication | | | | | | |
| | Venue hire | Plenary room | €3.288,00 | | 1,88 | | Suitable for 150 pax. (3288€ for a plenary for 80 pax. For 150 pax= (6165€) |
| | State of the second | Plenary room Break-out room (per room, per half day) | €484,80 | | 2,00 | | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is |
| | State of the second | Break-out room (per room, per half | €484,80 | 0 | | €0,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelleg without any penalty |
| | Venue hire | Break-out room (per room, per half day) Laptop Beamer | €484,80 €300,00 €336,00 | 0 | 2,00 | €0,00 €300,00 €336,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelled without any penalty |
| | Venue hire | Break-out room (per room, per half day) Laptop | €484,80 €300,00 | 0 1 1 0 | 2,00 | €0,00 €300,00 €336,00 €0,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelleg without any penalty |
| | Venue hire | Break-out room (per room, per half day) Laptop Beamer Flipchart | €484,80 €300,00 €336,00 €66,00 | 0 1 1 0 3 | 2,00 1,00 1,00 1,00 | €0,00 €300,00 €336,00 €0,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelle without any penalty not used 1 for speakers, 2 for the audience |
| | Venue hire | Break-out room (per room, per half day) Laptop Beamer Flipchart Wireless micro | €484,80 €300,00 €336,00 €66,00 €72,00 | 0 1 1 0 3 6 | 2,00 1,00 1,00 1,00 | €0,00 €300,00 €336,00 €216,00 €360,00 €120,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelles without any penalty not used 1 for speakers, 2 for the audience |
| | Venue hire | Break-out room (per room, per half day) Laptop Beamer Flipchart Wireless micro Fixed micro Screen Lectern | €484,80 €300,00 €336,00 €66,00 €72,00 €60,00 €120,00 €60,00 | 0 1 1 0 3 6 1 2 | 2,00 1,00 1,00 1,00 1,00 1,00 1,00 | €0,00 €300,00 €336,00 €216,00 €360,00 €120,00 €120,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelled without any penalty |
| | Venue hire | Break-out room (per room, per half day) Laptop Beamer Flipchart Wireless micro Fixed micro Screen Lectern Printer rental | €484,80 €300,00 €336,00 €66,00 €72,00 €60,00 €120,00 €60,00 €33,60 | 0 1 1 0 3 6 1 2 0 | 2,00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 | €0,00 €300,00 €336,00 €216,00 €360,00 €120,00 €120,00 €0,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelled without any penalty not used 1 for speakers, 2 for the audience not used |
| | Venue hire Equipment plenary | Break-out room (per room, per half day) Laptop Beamer Flipchart Wireless micro Fixed micro Screen Lectern | €484,80 €300,00 €336,00 €66,00 €72,00 €60,00 €120,00 €33,60 €33,60 | 0 1 1 0 3 6 1 2 0 0 | 2,00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 | €0,00 €300,00 €336,00 €216,00 €360,00 €120,00 €120,00 €0,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelle without any penalty not used 1 for speakers, 2 for the audience not used not used |
| | Venue hire | Break-out room (per room, per half day) Laptop Beamer Flipchart Wireless micro Fixed micro Screen Lectern Printer rental Photocopy | €484,80 €300,00 €336,00 €66,00 €72,00 €60,00 €120,00 €33,60 €33,60 €300,00 | 0 1 1 0 3 6 1 2 0 0 0 | 2,00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 | €0,00 €300,00 €336,00 €216,00 €360,00 €120,00 €120,00 €0,00 €0,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelled without any penalty not used 1 for speakers, 2 for the audience not used not used not used |
| | Venue hire Equipment plenary | Break-out room (per room, per half day) Laptop Beamer Flipchart Wireless micro Screen Lectern Printer rental Photocopy facilities Laptop Beamer | €484,80 €300,00 €336,00 €66,00 €72,00 €60,00 €120,00 €33,60 €33,60 €336,00 | 0 1 1 0 3 6 1 2 0 0 0 0 | 2,00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 | €0,00 €300,00 €336,00 €216,00 €120,00 €120,00 €120,00 €0,00 €0,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelle without any penalty not used 1 for speakers, 2 for the audience not used not used not used not used |
| | Venue hire Equipment plenary | Break-out room (per room, per half day) Laptop Beamer Flipchart Wireless micro Screen Lectern Printer rental Photocopy facilities Laptop Beamer Flipchart | €484,80 €300,00 €336,00 €66,00 €72,00 €60,00 €120,00 €33,60 €33,60 €336,00 €336,00 €336,00 | 0 1 1 0 3 6 1 2 0 0 0 0 0 0 0 | 2,00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 | €0,00 €300,00 €336,00 €216,00 €120,00 €120,00 €120,00 €0,00 €0,00 €0,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelled without any penalty not used 1 for speakers, 2 for the audience not used not used not used not used not used not used |
| | Venue hire Equipment plenary | Break-out room (per room, per half day) Laptop Beamer Flipchart Wireless micro Screen Lectern Printer rental Photocopy facilities Laptop Beamer | €484,80 €300,00 €336,00 €66,00 €72,00 €60,00 €120,00 €33,60 €33,60 €336,00 | 0 1 1 0 3 6 1 2 0 0 0 0 0 0 0 0 0 0 | 2,00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 | €0,00 €300,00 €336,00 €216,00 €216,00 €120,00 €120,00 €0,00 €0,00 €0,00 €0,00 €0,00 | plenary for 80 pax. For 150 pax= (6165€) In the terms of references, it is mentioned 3// sessions; therefore 2 extra rooms would be needed to hold the parallel sessions. The BO Rooms were cancelle without any penalty not used 1 for speakers, 2 for the audience not used not used not used not used |

| No Ta | asks | Functions of | Price | No. | No. Of | Total | Comments | |
|----------|--|----------------------------------|---|---------|--------|---|---|--|
| | | individuals or | person/day | | days | | | |
| | | detailed tasks | or unit price | units | | | | |
| | | | | _ | 4.00 | 62.62 | | |
| | | Screen | €120,00 | | 1,00 | | not used | |
| <u> </u> | | Lectern | €60,00 | | 1,00 | · · · | not used | |
| | Technician | | €500,00 | 1 | 1,00 | · · | 1 for plenary | |
| | Hostesses | | €240,00 | | 1,00 | €720,00 | | |
| | Transfer | | €15,00 | 23 | 2,00 | | from airport to the hotel and from hotel to airport | |
| | | | €15,00 | 0 | 2,00 | | from hotel to conference centre and return. Not used | |
| | Catering | Buffet lunch | €26,40 | | 1,00 | | confirmed No. = 80 -17 paid speakers incl. In DSA | |
| | | Bev. Package | €22,80 | 63 | 1,00 | €1.436,40 | confirmed No. = 80-17 paid speakers incl. In DSA, water, soft drinks and red + white wine | |
| | | Bev. Package | €22,80 | 45 | 1,00 | €1.026,00 | for closing drinks. Budget line beverage used to cover this item. | |
| | · · · · · · · · · · · · · · · · · · · | Pre-event dinner | €48,00 | 35 | 1,00 | €1.680,00 | final number confirmed to the hotel | |
| | | | €22,80 | 35 | 1,00 | €798,00 | bev; package for welcome dinner | |
| | and a second s | | person/day person/day or unit price | O) | days I | h Said Death ann an Said Seachadh Ann an Said Altar Said Said Said | omments Odda in a regeler of a state of a state of a state of | |
| | travel Dublin | Team | €480,00 | 2 | 1,00 | €960,00 | And Hand Hand Hand Hand Hand Hand Hand Ha | |
| | | photographer | €480,00 | | 1,00 | €480,00 | | |
| | Travel CFP expert | CFP & Maritime Affairs Expert | €264,00 | | 1,00 | | Price adapted depending on | |
| | Travel 11 paid speakers | The Nederlands | 520,00€ | 2 | 1,00 | 1.040,00€ | Abspoel + Briet | |
| | ···· | Portugal | 520,00€ | 1 | 1,00 | 520,00€ | Chambel | |
| | | United Kingdom | 470,00€ | 3 | 1,00 | 1.410,00€ | Edmonds+ Taylor + Palmer | |
| P | | Belgium | 500,00€ | 3 | 1,00 | 1.500,00€ | Genachte+ Herman+ Delanay | |
| | | Ireland | 264,00€ | 1 | 1,00 | 264,00€ | O'Hagan (Travel by car from CORK (More than 50 km)) | |
| | | Germany | 520,00€ | 1 | 1,00 | 520,00€ | Wagner | |
| | | Pre-Paid Flight | 1.107,32€ | 1 | 1,00 | 1.107,32€ | everage used to cover this item. 5 units invoiced by hotel hal number confirmed to the otel ev; package for welcome dinner Comments Everage used depending on ountry of origin (Ireland) bspoel + Briet hambel dmonds+ Taylor + Palmer cenachte+ Herman+ Delanay VHagan (Travel by car from ORK (More than 50 km)) Vagner ardigos Portugal (Azores). greed by DG MARE to reimburse he real cost of the pre-paid flights paid speakers were ccommodated at the Grand Hotel or two nights 3 paid speakers were | |
| | DSA Ireland for 17 paid speakers | 4 paid speakers | €254,00 | 4 | 2,00 | €2.032,00 | 4 paid speakers were accommodated at the Grand Hotel for two nights | |
| | · · · | 13 paid speakers | €254,00 | 13 | 1,00 | €3.302,00 | 13 paid speakers were accommodated at the Grand Hotel for one night | |
| | ······································ | Team | €254,00 | 2 | 3,00 | €1.524,00 | ····· | |
| \vdash | | CFP & Maritime | €254,00 | <u></u> | 2,00 | €508,00 | | |
| | | Affairs Expert | | ` | | , | | |

| No | Tasks | Functions of individuals or detailed tasks | Price person/day or unit price | | No. Of days | Tota! | Comments |
|----|---|--|--------------------------------------|-------|----------------|-----------|---|
| 6. | Follow-up | | | 9.465 | | | |
| | | Project leader | €450,00 | 1 | 2,50 | €1.125,00 | |
| | including invoicing, follow-up with suppliers, drafting of final technical report, | Event assistant | €350,00 | 1 | 4,00 | | including travel reimbursement for speakers |
| | Drafting the minutes and summary of workshops, 1 set of corrections | Chief CFP & Maritime Affairs expert | €890,00 | 1 | 0,50 | €445,00 | |
| | | CFP & Maritime Affairs Expert | €775,00 | 1 | 2,50 | | 2,5 days/expert X 1 workshop: finalise minutes, draft summary, one set of corrections |
| | | photographer | €600,00 | 1 | 0,50 | €300,00 | delivery of pics on DVD |
| | and the second second | | | | ininini s | | |

1 4 JUIN 2013

06120B

7

10661



INVOICE

BTS Travel Brussels Avenue de Tervueren 412 b6 1150 Bruxelles License: A5722 File handled by: Giele Jacques GOPA CARTERMILL S.A.

RUE DE TRÈVES, 45

1040 BRUXELLES BELGIUM

| A [4] _ 1 4 | Description | | • | | Total |
|------------------------------|--|--|-----------------|--|-----------------------|
| <u> \ir ticket</u> | | | | | |
| IATA / BSP - Ticket: 3512 | 265432 From 12/06/2013 To 17/06/2013 | 3 | | | |
| Passenger: CARDIGOS/F | | <u>.</u> | | | |
| Destination: LISBON | | | | | |
| | | Quantity | VAT | Unit amount | Amour |
| Air Ticket | | 1 | 0.00% | 440,00 | 440,00 EU |
| Air Ticket Tax | | 1 | 0.00% | 95,86 | 95,86 EUI |
| | 3ON 12/06/2013 10:30 13:55 RTA 17/06/2013 12:00 13:40 | | | | |
| | | | Sub T | otal | 535,86 EUF |
| JATA / BSP - Ticket: 3512 | 265433 From 13/06/2013 To 15/06/2013 | 3 | | | • |
| Passenger: CARDIGOS/F | | | | | |
| Destination: DUBLIN | | | | | |
| | | Quantity | VAT | Unit amount | |
| Air Ticket Air Ticket Tax | | 1 | 0.00% 0.00% | 476,00 95,46 | 476,00 EU 95,46 EU |
| | LIN 13/06/2013 15:10 17:50 | ĩ | 0.00% | 30,40 | 30,40 EO |
| | ON 15/06/2013 11:45 14:30 | | | | |
| | | <u></u> | Sub T | otal | 571,46 EUF |
| | · | | Total: Air | ticket | 1.107,32 EU |
| Payment delay: 07/07/2013 | 3 | | Price: | | 1.107,32 EUR |
| | | • | | | |
| | | | V.A.T.: | | 0.00 EUR |
| | | | Total | | 1.107,32 EUR |
| | | | To Pay | | 1.107,32 EUR |
| | Please indicate the fol | llowina communicati | on in vour bank | transfer: +++ 013/ | 1103/97435+++ |
| | | | | | |
| | | T. (1.577) | | | the and |
| | | - با | | | tegory |
| | | FOS | 022 30 | Construction of the local division of the lo | 02 |
| | | | | PM | FM |
| | | Initials | | NR U | JK_ |
| | 1 | L'estresse | | Manager and Street Stre | Jac Ina (2) |

 BA BTS s.a.
 Avenue de Tervueren 412 box 6 - B-1150 Bruxelles
 Tel.: +32 (0)2 663 05 40
 Fax: +32 (0)2 660 79 17

 www.btstravel.be
 e-mail: brussels@btstravel.be
 TVA BE 0898.284.039
 RPR 0898 284 039
 Licence A5722

 KBC: BIC KREDBEBB - IBAN BE 02 7330 5003 3640 - Fortis: BIC GEBABEBB - IBAN BE63 0015 5858 7108
 I A T A MEMBER

Date Signature

Leoz, Noelle

From: Sent: To: Cc: Subject: Sylvain.GAMBERT@ec.europa.eu jeudi 6 juin 2013 11:07 Leoz, Noelle Tsaranok, Ekaterina RE: Travel arrangements for Mr Cardigos

Bonjour Noelle,

Merci pour votre email. Nous donnons notre accord pour que ce billet soit émis et qu'il soit remboursé dans son entièreté.

Sylvain

Sylvain Gambert European Commission Directorate-General for Maritime Affairs and Fisheries (MARE.E1) 99, rue Josef II 02/083 B-1049 Brussels Tel: +32.(0)2.29.59571 E-mail: <u>sylvain.gambert@ec.europa.eu</u>

> From: Leoz, Noelle [mailto:nleoz@gopa-cartermill.com] Sent: Thursday, June 06, 2013 9:54 AM To: GAMBERT Sylvain (MARE) Cc: Tsaranok, Ekaterina Subject: FW: Travel arrangements for Mr Cardigos Importance: High

Bonjour Sylvain,

Concernant la réservation et le paiement à l'avance des vols de Mr Cardigos, je tenais à vous informer de ce qui suit :

Nous avons par contrat un budget maximum de 680€ pour un vol A/R du Portugal à Irlande. Mr Cardigos venant des Azores le prix des vols est nettement plus cher. Il préfère l'option 2 à 1107,32€ (voir détails plus bas).

Pouvez-vous confirmer que nous pouvons émettre ce billet et qu'il sera remboursé dans son entièreté?

Option 1: 815.32 + 190(annulation TAP)= 1005.32€ <u>Vols TAP</u> : 333.86 eur Changement : 60 eur Annulation : 190 eur

Vols Air Lingus :481.46 euros Changement : 50 eur Non remboursable

Option 2 = 917.32 + 190(annulation TAP)= 1107.32€ <u>Vols TAP</u> : 435.86 euros Changement : 60 eur Annulation : 190 eur <u>Vols Air Lingus</u> :481.46 euros Changement : 50 eur Non remboursable

Merci d'avance, Bien à vous,

Noelle Leoz

Event Coordinator

Tel.: +32 2 286 19 97 E-Mail: <u>nleoz@gopa-cartermill.com</u>

GOPA-Cartermill S.A. Rue de Trèves 45, 1040 Brussels, Belgium Tel.: +32 2 280 17 37 - Fax: +32 2 280 19 12



From: Nuno MM. Prazeres [mailto:Nuno.MM.Prazeres@azores.gov.pt] Sent: mercredi 5 juin 2013 17:38 To: Leoz, Noelle Cc: Frederico AD. Cardigos Subject: RE: Travel arrangements for Mr Cardigos Importance: High

Dear Noelle Leoz,

Appreciate your attention!

We prefer the option 2, avoiding lose 11 june in Lisbon.

I am awaiting your decision.

Best regards,

Nuno Prazeres Secretário Pessoal do Diretor Regional dos Assuntos do Mar Personal Assistant of Regional Director of Maritime Affairs

Secretaria Regional dos Recursos Naturais Direção Regional dos Assuntos do Mar

Tef. +351 292207317 VOIP. 500317 Email: <u>Nuno.MM.Prazeres@azores.gov.pt</u> Pág. Internet: <u>http://mar.srrn.azores.gov.pt</u>



From: Leoz, Noelle [<u>mailto:nleoz@gopa-cartermill.com</u>] Sent: quarta-feira, 5 de Junho de 2013 13:22 To: Nuno MM. Prazeres